

SPECIAL EDITION: SHAREHOLDERS' MEETING OF MAY 26, 2021

**The Air France-KLM Annual General Shareholders' Meeting will take place at 14h30 on Wednesday May 26, 2021 at 45 rue de Paris, 95747 Roissy CDG Cedex, without the physical presence of shareholders or other persons having the right to attend.**



**The Meeting will be broadcast live via webcast on our website.**

In view of the lockdown measures implemented by the French public authorities in response to the Covid-19 public health emergency and to prevent the spread of the virus, the Air France-KLM Combined Ordinary and Extraordinary Shareholders' Meeting will exceptionally be held behind closed doors, without the physical presence of its shareholders or other persons entitled to attend, pursuant to the provisions of Article 4 of Ordinance No. 2020 321 of March 25, 2020 as amended by Ordinance No. 2020-1497 of December 2, 2020 and Decree No. 2020-418 of April 10, 2020, amended by Decrees No. 2020-1614 of December 18, 2020 and No. 2021-255 of March 9, 2021.

The agenda and the different documents relating to the Meeting may be consulted at <https://www.airfranceklm.com/en/finance/shareholders/annual-general-meeting>

**FOLLOWING THE MEETING ONLINE**

Shareholders are invited to follow the Meeting live online by clicking on the link <https://www.yuca.tv/en/air-france-klm/assemblee-generale-2021>

You may also, at any time after this Shareholders' Meeting, watch a replay of the Meeting.

As a result, shareholders will not be able to propose amendments to the draft resolutions or submit new resolutions during the Shareholders' Meeting.

**Pre-conditions for participating in the Shareholders' Meeting**

To participate in the Shareholders' Meeting you must first prove that you are a shareholder by registering your shares in your name no later than two business days prior to the date of the Meeting, i.e. Monday May 24, 2021 at 0h00 (Paris time).

- ▶ In the register of **registered shares** held by Société Générale,
- ▶ In the register of **bearer shares** held by the authorized financial intermediary responsible for managing your securities account (bank, stock broker, online broker, etc.).

For holders of shares in bearer form, it is the authorized financial intermediaries who contact the centralized register for the Meeting directly to prove that their clients

are shareholders by supplying a certificate of participation attached to the unique form to be used for voting by mail and via a proxy.

**How to use the internet to participate in the Shareholders' Meeting**

Shareholders can vote remotely or designate/revoke a proxy:

- ▶ Shareholders holding their shares in registered form can connect from 11h00 (Paris time) on May 10, 2021 until 15h00 (Paris time) on May 25, 2021 on the [www.sharinbox.societegenerale.com](http://www.sharinbox.societegenerale.com) website.
- ▶ Shareholders holding their shares in bearer form, whose financial intermediaries subscribe to the VOTACCESS platform, can connect to VOTACCESS from 11h00

(Paris time) on May 10, 2021 until 15h00 (Paris time) on May 25, 2021.

Pursuant to the provisions of Article R.225-79 of the *Code de Commerce* you can also notify us of the designation/revocation of a proxy (a natural person or legal entity) electronically. You must then send, no later than the fourth day before the date of the Meeting, i.e. May 22, 2021, an email incorporating an electronic signature, obtained from a certifying third party pursuant to the legal and regulatory conditions in force, to the following email address: [mail.assemblee@airfrance.com](mailto:mail.assemblee@airfrance.com), specifying your surname, first name, address and Société Générale identifier if you hold your shares in direct registered form (information found on the

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top left of your account statement) or your financial intermediary identifier if you hold your shares in administered registered form together with the surname, first name and address of the proxy being nominated or revoked.

Only notifications of the designation or revocation of proxies should be sent to the aforementioned email address. Any requests or notifications on other matters cannot be taken into account/dealt with.

The proxy then sends their voting instructions for the exercise of their mandates in the form of a scanned copy of the unique form to Société Générale by email to the following address: **assemblees.generales@sgss.socgen.com**.

The form must show the surname, first name and address of the proxy, the words "As proxy", and must be signed and dated. The voting instructions are given in the "I am voting by mail" section of the form.

The proxy shall enclose a copy of their identity card and, if applicable, a power of attorney of the legal entity they represent.

To be taken into account, the electronic message must reach Société Générale no later than the fourth day before the date of the Meeting.

In addition, for their own voting rights, proxies shall send their voting instructions in accordance with the usual procedures.

N.B. If you have already voted remotely, sent a proxy to the Chair or arranged to be represented by a proxy, you may still opt to participate in the Meeting in another manner

The previous instructions received are then revoked. In view of the current public health emergency, you will not be able to request an admission card.

You have the option of voting ahead of the meeting, either by mail using the voting form or by internet on the corresponding secure voting website, in the conditions outlined hereinafter.

**How do I ask a question at the Shareholders' Meeting?**

You also have the option to submit questions in writing ahead of the Shareholders' Meeting. Pursuant to the legal provisions, they must be sent to:

**Air France-KLM  
AFKL.SG.GL.BS  
Tremblay-en-France  
95737 Roissy-Charles de Gaulle  
Cedex  
France**

by recommended letter with acknowledgement of receipt or by electronic communication to the following email address: **mail.assemblee@airfranceklm.com** no later than two business days prior to the Shareholders' Meeting, i.e. May 24, 2021, and enclosing a certificate of participation for shares held either in registered or bearer form.

Within the current context and the difficulties with routing mail deliveries, to facilitate and ensure their processing, we strongly recommend that you use electronic communication for questions in writing.

When these questions and those asked during the Webcast have the same content, a common answer may be given. Note that the answers to questions in writing may be published on the company's

www.airfranceklm.com website in a section dedicated to the answers to shareholder questions in writing and will thus be deemed to have been given.

**Additional written questions**

In order to allow shareholders to ask additional written questions during the Annual General Meeting, a dialogue box will be accessible on the website <https://www.yuca.tv/en/air-france-klm/assemblee-generale-2021>, two days before the General Meeting (on May, 24 2021). The answers to these questions will be published on the Air France - KLM website no later than five working days after the General Meeting, (by June, 2 2021 at the latest). The terms and conditions for the implementation and use of this dialogue box will be specified in the convening notice and on the website **www.airfranceklm.com** (Finance/Shareholders/General Meeting).

**How do you obtain the documents relating to the Shareholders' Meeting?**

To consult the Universal Registration Document (containing notably the statutory and consolidated financial statements and the management report of the Board of Directors), you just need to go to the **www.airfranceklm.com** website where you will also be able to access the Group's other publications, together with all the documents and information provided pursuant to Article R.22-10-23 of the *Code de Commerce*;

For any additional information, please contact the Shareholder Relations department at the following address: **mail.assemblee@airfranceklm.com**.

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### HOW DO I VOTE?

Shareholders can choose to vote either by Internet (on the VOTACCESS and VOXALY secure voting websites) or by mail (using the voting form attached to the convening notice and also available at <https://www.airfranceklm.com/en/finance/shareholders/annual-general-meeting> for the purpose of voting or giving a proxy).

No admission cards will be sent to shareholders or their proxies upon request.



You can vote over the internet using your usual login and password between 11h00 (Paris time) on May 10, 2021 and 15h00 (Paris time) on May 25, 2021.

or



You can grant a proxy by mail.

Mail voting forms can be obtained at:

[www.airfranceklm.com](http://www.airfranceklm.com)

or from

Société Générale  
Service Assemblées CS30812  
44308 NANTES Cedex 3

Deadline for the receipt of your mail voting forms by Société Générale: **May 22, 2021**

For further information:

Air France-KLM Shareholder Relations

**+33 (0)825 315 315** Service 0,15 €/min  
\* prix appel

open from Monday to Friday from 8h30 to 18h00 (excluding bank holidays)

or

[mail.assemblee@airfranceklm.com](mailto:mail.assemblee@airfranceklm.com)

### BECOME A MEMBER OF THE INDIVIDUAL SHAREHOLDERS' COMMITTEE!\*

As a forum for the exchange of ideas, discussion and suggestions on the Group's communication with individual shareholders, Air France-KLM's Individual Shareholders' Committee aims to facilitate regular dialogue with individual shareholders.

If you would like to join us, just fill in the application form and send it to us at [mail.actionnaire@airfranceklm.com](mailto:mail.actionnaire@airfranceklm.com) before June 30, 2021. Applications will be carefully studied by the Group's Financial Division Committee.

You can also send your application form by mail to the following address:

Air France-KLM  
Investor Relations  
AFKL-FI.IR  
Tremblay en France  
95737 Roissy Charles de Gaulle  
Cedex  
France

\*Charter and Conditions of Application here