

Roissy, 8 July 2016

Pierre-François Riolacci leaves the Air France-KLM group

The Air France-KLM group has taken note of Pierre-François Riolacci's decision to resign as Chief Financial Officer to take up new professional responsibilities in a European country.

Pierre-François Riolacci joined the group in 2013 and will continue in his current position until 4 November 2016.

Air France-KLM would like to thank Mr. Riolacci for his professional attitude and his active contribution to the group's financial recovery.

A reliable and transparent recruitment process will be implemented in the coming days to appoint a successor.

Contact Investisseurs

Marie-Agnès de Peslouan

+33 1 49 89 52 59

madespelouan@airfranceklm.com

www.airfranceklm.com

Dirk Voermans

+33 1 49 89 52 60

divoermans@airfranceklm.com

Contact Presse

+33 1 41 56 56 00