Participating in the General Shareholders’ Meeting

The General Shareholders’ Meeting, which takes place every year, is an important moment in the Group’s life. It is an exclusive opportunity to present to you the trend in the Group’s results and business activity.

Shareholders’ wishing to do so can attend the Meeting and vote personally, arrange to be represented, vote by mail or over the internet, or grant a proxy to the Chairman. Everyone has the same number votes representing the shares they own however shares held in registered form for at least two years are granted a double voting right...

For more, see page 2
Conditions for participating in the General Shareholders’ Meeting

To attend the Meeting personally, arrange to be represented, vote by mail (over the internet or by using the printed form), or grant a proxy to the Chairman, you must first prove that you are a shareholder by registering your shares in your name by 0h00 (Paris time) two business days prior to the date of the Meeting, i.e. Tuesday, May 17 at 0h00 (Paris time).

- In the register of registered shares held by Société Générale,
- In the register of bearer shares held by the authorized financial intermediary responsible for managing your securities account (bank, stock broker, online broker, etc.)

For holders of shares in bearer form, it is the authorized financial intermediaries who contact the centralized register for the Meeting directly to prove that their clients are shareholders by supplying a certificate of participation attached to the unique form serving as both a vote by mail or by proxy, and to request an admission card in the name of the shareholder or on behalf of the shareholder represented by the nominated intermediary.

Participating over the internet ahead of the Meeting

Since 2014, Air France-KLM has been connected to VOTACCESS, the Paris Stock Market pre-Shareholders’ Meeting voting platform. Should they wish, shareholders holding their shares in bearer form can thus request an admission card, vote remotely, nominate or revoke a representative over the internet using their financial intermediary’s website.

▶ It will be open from 11h00 on April 25, 2016 to 15h00 on May 18, 2016.

However, in order to avoid any potential saturation of the VOTACCESS website, it is recommended that you do not wait until the day before the Meeting to vote.

How to ask a question at the Meeting?

also formulate a question in writing. These questions in writing must be sent by recommended letter with acknowledgement of receipt, enclosing a certificate of participation for shares held either in registered or bearer form, to Air France-KLM, AFKL.SG, Tremblay-en-France, 95737 Roissy-Charles de Gaulle Cedex, at the latest by four business days prior to the General Shareholders’ Meeting, i.e. May 12, 2016. When these questions address the same subject, a common response may be provided. Note that the answers to questions in writing may be published on the company’s www.airfranceklm.com website in a section dedicated to the answers to shareholder questions in writing and will thus be deemed to have been given.

How do you obtain the documents relating to the Meeting?

To consult the Registration Document (containing notably the statutory and consolidated financial statements and the Management Report of the Board of Directors), you just need to:

- Go to the www.airfranceklm.com website where you will also be able to access the Group’s other publications, together with all the documents and information provided pursuant to Article R.225-73-1 of the Code of Commerce; or
- Complete the request form for the forwarding of documents figuring on the last page of the convening notice which is also available on the website, and return it to Société Générale, Service Assemblées, CS30812, 44308 Nantes Cedex 3.

For further information, please contact the Shareholder Relations department at the following address: mail.actionnaires@airfranceklm.com

IMPORTANT

As mentioned in your Action’Air newsletter published last month, on the matter of digitizing the Shareholders’ Club newsletter, it has been decided to maintain an annual edition in printed form and to introduce an electronic version only for all the other editions.

You will continue to receive the April newsletter ahead of the Annual General Shareholders’ Meeting and the other editions will be available in the Shareholders section of our website: www.airfranceklm.com.

To continue to be personally informed of these publications, don’t forget to send us your email address at: mail.actionnaires@airfranceklm.com.
The Annual General Shareholders’ Meeting will take place at 14h30 on May 19 at the Carrousel du Louvre, 99 rue de Rivoli, 75001 Paris, France.

**If you wish to attend the General Shareholders’ Meeting:**

You need to hold at least one share, at the latest by 0h00 (Paris time) on May 17, 2016.

- **Holders of shares in registered form (direct registered/registered in France):**

  Air France-KLM’s agent, Société Générale, sends you the convening notice containing all the information required to participate or arrange to be represented at the Meeting.

  To participate, print your admission card from the Sharinbox website (www.sharinbox.societe generale.com) using your usual login and password between 11h00 on April 25, 2016 and 15h00 (Paris time) on May 18, 2016.

  Check box A of the voting form which will have been mailed to you and return it to Société Générale using the pre-paid envelope.

  Registered shareholders: if you have forgotten to request an admission card, you can still participate in the Meeting provided you bring a document proving your identity.

- **Holders of shares in bearer form:**

  To participate, print your admission card from your financial intermediary’s website by clicking on the “VOTACCESS” icon using your usual login and password between 11h00 (Paris time) on April 25, 2016 and 15h00 (Paris time) on May 18, 2016.

  Request an admission card from your financial intermediary.

  You will receive your admission card by mail. If you haven’t received your admission card two days before the Meeting, ask your financial intermediary for a certificate of participation.

**If you are unable to attend the General Shareholders’ Meeting:**

- **Holders of registered shares (direct registered/registered shares in France) or bearer shares:**

  You can vote over the internet using your usual login and password between 11h00 (Paris time) on April 25, 2016 and 15h00 (Paris time) on May 18, 2016.

  You can grant a proxy by mail.

**Mail voting forms can also be obtained:**

At www.airfranceklm.com or, in France, from Société Générale, Services Assemblées, CS30812, 44308 Nantes Cedex 3.

**Deadline for the receipt of mail voting forms by Société Générale:** May 16, 2016

For further information: contact Air France-KLM Shareholders Relations at +33 (0)1 49 89 50 50 or mail.actionnaires@airfranceklm.com
MY MEETINGS

Annual General Shareholders’ Meeting
Thursday May 19, 2016

Forthcoming results
Wednesday, May 4, 2016
First quarter 2016 results

Forthcoming invitations
Wednesday May 18, 2016
Dance evening
“Avant toutes disparitions” by Thomas Lebrun

Limited number of places
Sign up by email at:
mail.actionnaires@airfranceklm.com
until May 10 inclusive

Forthcoming visits to the French regions
Thursday June 2, 2016
Lille with Les Échos and Investir

Forthcoming meetings of the Individual Shareholders’ Committees
May 19, 2016
September 21, 2016
November 30, 2016

My share

Share price trend
January to April 2016

Stock information
Eligible for deferred settlement and for PEA (tax-exempt equity savings plans).

INCLUDED IN THE FOLLOWING MAIN INDICES
National: CAC Mid 60
SBF 120
AEX-index

Global: DJ Eurostoxx 600
Sector: DJ Eurostoxxx 600 Travel & Leisure

Euronext FAS IAS Index of stocks with a significant proportion of employee shareholders

Securities services:
Société Générale
SBO/CSS/BOC
32 rue du Champ de Tir
CS 30812
44308 Nantes Cedex 3

LISTED FOR TRADING
Euronext Paris et Amsterdam
Code ISIN action FR0000031122
Code Reuters AIRF.PA
Code Bloomberg AFFP
OTC Market AFLYY

SHAREHOLDER BREAKDOWN AT DECEMBER 31, 2015

- 62.7% Institutions and non-resident shareholders
- 17.6% French State
- 11.8% French individual shareholders
- 4.0% Employees stock
- 1.4% Employees
- 6.5% Employees
- 1.4% Employees

Contact information
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