

# INFORMATION ON BOARD DIRECTORS WHOSE RATIFICATION, RE-APPOINTMENT OR APPOINTMENT IS PROPOSED TO THE SHAREHOLDERS' MEETING

## Re-appointment



**Chair of the Board  
of Directors**

**Independent director**

**Chair of the  
Appointments and  
Governance Committee**

**Nationality:** French

**Age:** 70 years

**First appointed  
as a Board director:**  
May 19, 2016

**Expiry of current term  
of office:**  
2020 Shareholders' Meeting

### Anne-Marie Couderc

Born February 13, 1950, Anne-Marie Couderc is a graduate in private law and holds a French Professional Lawyer's Certificate (*Certificat d'Aptitude à la Profession d'Avocat*).

Ms. Couderc began her career in 1972 as a lawyer with the Paris Bar. She then became Chief Legal Officer in Hachette's industrial division between 1979 and 1982, before fulfilling different management functions within the Lagardère Group from 1982 to 1995.

In parallel, Anne-Marie Couderc has pursued a political career: having been elected to the Paris Council in 1983, until 2001 she successively served as Advisor then Deputy to the Mayor of Paris between 1989 and 2001. Having been elected a Deputy of the French National Assembly in 1993, she subsequently joined the government in 1995 where she was appointed Secretary of State to the Prime Minister, responsible for Employment, then Minister for Employment and Social Affairs, responsible for Employment, until 1997.

In 1997, she was named Chief Executive Officer of Hachette Filipacchi Associés followed, from 2006 to 2010, by Secretary-General of Lagardère Active (press and audiovisual). From 2011 to 2017, she was Chair of Presstalis Group (press distribution). Since June 30, 2017, Ms. Couderc has been a company director. Ms. Couderc has been Chair of the Air France-KLM Board of Directors since May 15, 2018.

### Other directorships and offices

#### French companies

- Chair of the Société Air France <sup>(G)</sup> Board of Directors since 2018;
- Board director and Chair of the Remuneration Committee of Ramsay Générale de Santé since 2014;
- Board director of Transdev since 2012 and member of the Audit Committee of Transdev SA since 2017;
- Board director and Chair of the Remuneration and Nomination Committees of Plastic Omnium <sup>(1)</sup> since 2010;
- Member of the Supervisory Board of Ayming since December 2014;
- Board director of the Veolia Foundation;
- Member of the ESEC Council since November 2015.

### Directorships and offices held in the last five years and having expired

#### French companies

- Member of the MEDEF Executive Committee until 2018;
- Chair of Presstalis Group until June 2017;
- Board director and Chair of the Board of Directors of Presstalis Group until June 2017;

<sup>(G)</sup> Company in the Air France-KLM Group.  
<sup>(1)</sup> Listed company.



## Alexander R. Wynaendts

Born August 1, 1960. Alex Wynaendts, a Dutch national, holds an electrical engineering degree from the *École Supérieure d'Électricité* (1984) and an economics degree from the *Université Paris-Sorbonne* (1983). He has more than thirty years' experience of insurance and international finance.

Mr. Wynaendts began his career in banking with ABN AMRO in 1984, where he was responsible for commercial and investment banking operations in Amsterdam and London. Between 1992 and 1997, he held various positions with ABN AMRO in London. In 1997 he joined Aegon within the Group Business Development division. He joined Aegon's Executive Board in 2003 and was appointed Aegon's Chief Operating Officer in 2007.

Since April 23, 2008, Mr. Wynaendts has been Chair and CEO of Aegon N.V.<sup>(1)</sup>.

### *Independent director*

**Nationality:** Dutch

**Age:** 59 years

**First appointed as a Board director:**  
May 19, 2016

**Expiry of current term of office:**  
2020 Shareholders' Meeting

### **Other directorships and offices**

#### **Non-French companies**

- Board director of Citigroup Inc.<sup>(1)</sup>, USA, since 2019;
- Member of the Supervisory Board of Puissance BV, Netherlands, since 2017;
- Chair and CEO of Aegon N.V.<sup>(1)</sup>, Netherlands, since 2008.

#### **Others**

- Board director of the Geneva Association, Switzerland;
- Chair of the Supervisory Board of the Rijksmuseum in Amsterdam;
- Member of the Advisory Board of the Vumc Cancer Center in Amsterdam, Netherlands.

### **Directorships and offices held in the last five years and having expired**

#### **Others**

- Chair of the Supervisory Board of the Mauritshuis Museum in The Hague, Netherlands, until 2018;
- Vice-Chair of the PEIF (Pan-European Insurance Forum) until 2018.

(1) Listed company.

# INFORMATION ON THE BOARD DIRECTORS

## Appointment of a new Board director



**Nationality:** Dutch  
**Age:** 66 years

### Dirk Jan van den Berg

Born on December 18, 1953, Mr. van den Berg is a graduate of Groningen State University (Netherlands), of the *École Nationale d'Administration* (Paris), and of the *Academie voor Bank en Verzekeringen* (Amsterdam). He began his career as a Research Assistant in the Faculty of Economics (Groningen State University). He joined the Ministry of Economic Affairs (Netherlands) in 1980 where he was appointed Policy Advisor on macroeconomics before becoming the Head of the Medium Term Bureau of the Macro Economic Policy Directorate and "Director Industrial Policy in the Directorate General for Industry" at the Ministry of Economic Affairs from 1987 to 1989.

During those two years, he was also Director of the "BOFEB" (Netherlands), a one-year professional training program for young economists, aspiring for government jobs.

In 1989 he was appointed as Deputy Director General for Foreign Economic relations at the Ministry of Economic Affairs (Netherlands), in 1992 he was appointed as Deputy Director General for Industry at the Ministry of Economic Affairs and from 1992 to 2001 he was appointed as Secretary General of the Ministry of Foreign Affairs.

From 2001 until 2005, he was the Permanent Representative of the Netherlands to the United Nations in New York. From 2005 to 2008, he was Ambassador of the Kingdom of the Netherlands to the People's Republic of China and Mongolia, before becoming President of the Executive Board of Delft University of Technology (Netherlands) in 2008.

From 2015 until 2020 he was Chairman Executive Board Sanquin Blood Supply. Since 2020, Mr. Van den Berg is the President of the Association of Health Insurance Companies in the Netherlands (ZN, Zorgverzekeraars Nederland).

### Other current functions and mandates

#### Foreign companies

- Chair of the Supervisory Board of the National Science Organisation in the Netherlands (NWO);
- Member of the General Governance Council of the Employer's Organisation in the Netherlands (VNO-NCW);
- Chair (non-executive) of the Board of Tradesparent BV;
- Chairperson of the Governing Board of the European Institute of Innovation and Technology;
- Vice-Chairman of the Supervisory Board of FMO Development Bank;
- Vice-Chairman of the Supervisory Board of N.V. Nederlandse Gasunie;
- President of the Atlantic Committee Netherlands;
- Member of the Academic Council for Technology and Innovation in the Netherlands (AcTI);

### Directors and offices held in the last five years and having expired.

#### Foreign companies

- Member of the 'Centrale Plancommissie (CPC)', until 2019;
- Member of the Advisory Committee on International Affairs to the Minister of Foreign Affairs, working Group on European Affairs, until 2019;
- Member of the International Advisory Board of PolyU Hong Kong, until 2017;
- Chair of the IHE Foundation Board, until 2017;
- Chair of the inter-ministerial working Group on improvement of the operational readiness of the Dutch Armed Forces (in 2016);
- Member of the International Advisory Board of the Moscow Institute of Physics and Technology, until 2016;
- Chair of the inter-ministerial working Group on the governance of the Dutch Custom Services (in 2015);
- Member of the International Advisory Council of the City of Wuhan (China), until 2015;
- Member of the Committee on Technology of the Dutch employer's association, until 2015;
- President of the 3TU Federation, until 2015.

# INFORMATION ON THE BOARD DIRECTORS

## Ratification of the co-optation and appointment



**Board director appointed as proposed by China Eastern Airlines**

**Member of the Sustainable Development and Compliance Committee**

**Nationality:** Chinese  
**Age:** 46 years

**First appointed as a Board director:**  
July 30, 2019

**Expiry of current term of office:**  
2021 Shareholders' Meeting

### Jian Wang

Born August 18 1973, Jian Wang graduated from Shanghai Jiao Tong University with a Bachelor degree in Engineering. He also holds a postgraduate Master of Business Administration from East China University of Science and Technology and an Executive Master of Business Administration degree from Tsinghua University. Jian Wang began his career in the aviation industry in 1995 and has extensive experience of corporate governance, strategic investment, capital operations and management. He has designed and facilitated a number of capital and strategic projects in China Eastern.

Since April 2012, Jian Wang has been Corporate Secretary of China Eastern Airlines <sup>(1)</sup>, a controlling subsidiary of China Eastern Air Holding Company Limited. Between November 2016 and February 2019, he was a Board member and President of Eastern Airlines Industry Investment Company Limited, a wholly owned subsidiary of China Eastern Air Holding Company Limited. Since June 2017, Mr. Wang has also been Board member of Eastern Air Logistics Corporation Limited.

Jian Wang is currently Corporate Secretary of China Eastern Airlines Corporation Limited and Chair of Eastern Air Industry Investment Company Limited.

### Other directorships and offices

#### Non-French companies:

- Corporate secretary of China Eastern Airlines Corporation Limited;
- Director, Office of Board Affairs, China Eastern Air Holding Company Limited;
- Chair of Eastern Airlines Industry Investment Company Limited;
- Board member of Eastern Air Logistics Corporation Limited.

### Directorships and offices held in the last five years and having expired

#### Non-French companies:

- Board member and President of Eastern Airlines Industry Investment Company Limited until February 2019.

(1) Listed company.