

SHAREHOLDERS' MEETING SPECIAL



Participating in the Shareholders' Meeting

The Shareholders' Meeting which takes place every year, is an important moment in the Group's life. It is an exclusive opportunity to present to you the trend in the Group's results and business activity.

Shareholders' wishing to do so can attend the Meeting and vote personally, arrange to be represented, vote by mail or over the internet, or grant a proxy to the Chairman. Everyone has a number of votes representing the shares they own, however shares held in registered form for at least two years benefit from a double voting right.



Shareholders' Meeting of May 15, 2018

Pre-conditions for participating in the Shareholders' Meeting

To participate in the Shareholders' Meeting you must first prove that you are a shareholder by registering your shares in your name at least two business days prior to the date of the Meeting, i.e. Friday May 11, 2018 at 0h00 (Paris time).

- In the register of registered shares held by Société Générale,
- In the register of bearer shares held by the authorized financial intermediary responsible for managing your securities account (bank, stock broker, online broker, etc.).

For holders of shares in bearer form, it is the authorized financial intermediaries who contact the centralized register for the Meeting directly to prove that their clients are shareholders by supplying a certificate of participation attached to the unique form serving as both a vote by mail or by proxy, and enabling an admission card to be requested by the intermediary in the name of the shareholder or on behalf of the shareholder represented.

How to use the internet to participate in the Shareholders' Meeting

Shareholders can request an admission card, vote remotely and nominate or revoke a representative:

Shareholders holding their shares in registered form can connect from 11h00 (Paris time) on April 20, 2018 until 15h00 (Paris time) on May 14, 2018.

► On the wwwsharinbox.societegenerale.com website

Shareholders holding their shares in bearer form whose intermediaries have joined the VOTACCESS platform:

▶ By connecting on VOTACCESS from 11h00 on April 20, 2018 until 15h00 on May 14, 2018.

How do you ask a question at the Shareholders' Meeting?

The Shareholders' Meeting constitutes a privileged moment during which you will have the opportunity to ask the Chairman a question during the Q&A session preceding the vote on the resolutions.

You can also formulate a question in writing. These written questions must be sent by recommended letter with acknowledgement of receipt, enclosing a certificate of participation for shares held either in registered or bearer form, to Air France-KLM, AFKL.SG.GL.BS, Tremblay-en-

France, 95737 Roissy-Charles de Gaulle Cedex, at the latest by four business days prior to the Shareholders' Meeting, i.e. May 7, 2018.

When these questions contain the same content, a common answer may be provided. Note that the answers to questions in writing may be published on the company's **www.airfranceklm.com** website in a section dedicated to the answers to shareholder questions in writing and will thus be deemed to have been given.

How do you obtain the documents relating to the Shareholders' Meeting?

To consult the Registration Document (containing notably the statutory and consolidated financial statements and the management report of the Board of Directors), you just need to:

- go to the www.airfranceklm.com website where you will also be able to access the Group's other publications, together with all the documents and information provided pursuant to Article R.225-73-1 of the Code de Commerce; or
- Complete the request form for the forwarding of documents figuring on the last page of the convening notice which is also available on the website, and return it to Société Générale, Service Assemblées, CS 30812, 44308 Nantes Cedex 3.

For further information, please contact the Shareholder Relations department at the following address: mail.actionnaires@airfranceklm.com

Espace Grande Arche – Parvis de La Défense



For further information:

http://www.airfranceklm.com/en/finance/shareholders/annual-general-meeting

Shareholders' Meeting of May 15, 2018

The Shareholders' Meeting will take place at 14h30 on May 15 at the Grande Espace Grande Arche de la Défense. You need to hold at least one share, at the latest by 0h00 (Paris time) on May 11, 2018.

If you wish to attend the Shareholders' Meeting;

• Holders of shares in registered form (direct registered/registered in France):





Air France-KLM's agent, Société Générale, sends you the convening notice containing all the information required to participate or arrange to be represented at the Meeting.



To participate, print your admission card from the Sharinbox website (www.sharinbox.societegenerale.com) using your usual login and password between 11h00 on April 20, 2018 and 15h00 on May 14, 2018.15:00.



Check box A of the voting form which will have been mailed to you and return it to Société Générale using the pre-paid envelope.

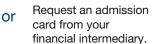
If you have forgotten to request an admission card, you can still participate in the Shareholders' Meeting provided you bring a document proving your identity.

Holders of shares in bearer form:





To participate, print your admission card from your financial intermediary's website by clicking on the "VOTACCESS" icon using your usual login and password between 11h00 on April 20, 2018 and 15h00 on May 14, 2018.





You will receive your admission card by mail. If you haven't received your admission card two days before the Shareholders' Meeting, ask your financial intermediary for a certificate of participation.

If you are unable to attend the Shareholders' Meeting

 Holders of registered shares (direct registered/registered shares in France) or bearer shares:



You can vote over the internet using your usual login and password between 11h00 on April 20, 2018 and 15h00 on May 14, 2018.





You can grant a proxy by mail.

Mail voting forms can be obtained:

At www.airfranceklm.com or, in France, from Société Générale, Services Assemblées, CS30812, 44308 Nantes Cedex 3.



Deadline for the receipt of mail voting forms by Société Générale: May 11, 2018

For further information: contact Air France-KLM Shareholder Relations at +33(0) 825 315 315 from Monday to Friday, between 8:30 a.m. and 6:00 p.m. (cost for the call from France: EUR 0.15/min excluding taxes) or <a href="mailto:mailt

SHAREHOLDERS' MEETING



Shareholders' Meeting
Tuesday May 15, 2018

Friday May 4, 2018
First quarter 2018 results

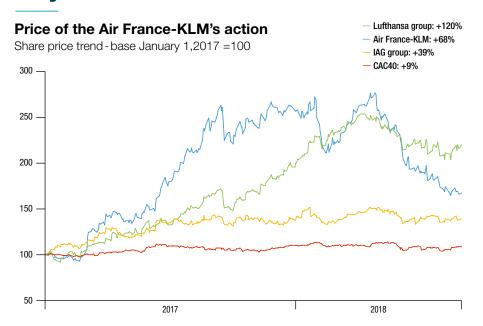
Wednesday August 1, 2018
First half 2018 results

Wednesday October 31, 2018
Third quarter 2018 results

Forthcoming visits
to the French regions
Monday November 12, 2018
Bordeaux

Thursday December 6, 2018 Strasbourg

My shares



Stock information

Eligible for deferred settlement and for PEAs (tax-exempt equity savings plans)

INCLUDED IN THE FOLLOWING MAIN INDICES

National: CAC Next 20 CAC Large 60 SBF 120

Euronext FAS IAS Index of stocks with a significant proportion of employee shareholders

Securities services:

Société Générale

SBO/CSS/BOC 32 rue du Champ de Tir CS 30812 44308 Nantes Cedex 3

LISTED FOR TRADING

Euronext Paris and Amsterdam

Code ISIN action FR0000031122

Code Reuters AIRF.PA

Code Bloomberg AFFP

OTC Market AFLYY

SHAREHOLDING STRUCTURE -BREAKDOWN OF CAPITAL AS OF DECEMBER 31,2017





Contact information

Website: www.airfranceklm.com

By mail: Air France-KLM Relations actionnaires FI.IR

FI.IR 95735 Roissy Ch. de Gaulle Cedex FRANCE By e-mail:

mail.actionnaires@airfranceklm.com