## FINANCIAL YEAR 2010-11

## FIRST QUARTER

- Strong rise in unit revenues, especially in cargo
- Ongoing control of unit costs
- Significant improvement in operating result
- Free cash flow of 285 million euros, and 164 million euro reduction in net debt
- Net income of 736 million euros

Activity in the First Quarter saw a strong recovery in both passenger and cargo, in spite of the five day closure of European air space following the Icelandic volcano eruption.

Revenues grew $10.7 \%$ to 5.72 billion euros; without the impact of the air space closure they would have risen by $15.9 \%$. The operating result recovered considerably, from -496 million euros to -132 million euros, a 364 million euro reduction in losses. Excluding the impact of the air space closure (estimated at 158 million euros), the group generated a positive result of 26 million euros, an improvement of 522 million euros.

## Key data

|  | Quarter to 30 |  |  |
| :--- | :---: | :---: | :---: |
| In | June |  |  |
| In euro millions, except per share data in euros | 2010 | 2009 | Change |
| Revenues | 5,721 | 5,169 | $+10.7 \%$ |
| EBITDAR* | 484 | 112 | +372 |
| Operating income / (loss) | $(132)$ | $(496)$ | +364 |
| Operating income / (loss) - excluding air space closure | 26 | $(496)$ | +522 |
| Income / (loss) from operating activities | 878 | $(496)$ | $+1,374$ |
| Pre-tax income / (loss) of fully consolidated activities | 669 | $(612)$ | $+1,281$ |
| Net income / (loss), Group share | 736 | $(426)$ | $+1,162$ |
| Income / (loss) per share | 2.50 | $(1.45)$ | nm |
| Fully diluted income / (loss) per share | 2.00 | $(1.45)$ | nm |

*EBITDAR: Operating result before amortization and depreciation, provisions and aircraft operating lease costs.

## Activity

## Strong rise in unit revenues

The closure of European air space in April masked the recovery in passenger air traffic. For the First Quarter as a whole, traffic declined by $2.3 \%$, but was up by over $4 \%$ in May and June. Capacity was reduced by $4.9 \%$ leading to a 2.2 point gain in the load factor to $81.5 \%$. This pick up in traffic was accompanied by a recovery in unit revenues to levels close to those of 2007-08. As a result, unit revenues per available seat kilometer (RASK) were up 14.8\%. Revenues progressed by $8.8 \%$ to 4.37 billion euros. The operating result of the passenger business improved markedly, from -338 millions euros at $30^{\text {th }}$ June 2009 to -142 million euros at $30^{\text {th }}$ June 2010. Without the impact of the air space closure, it would have been at break-even (3 million euros).

Cargo was affected to a lesser degree by the air space closure. Traffic increased by $2.6 \%$ for capacity down by $6.8 \%$. The load factor gained 6.4 points to $69.6 \%$. Unit revenue per available tonne kilometer (RATK) rose sharply (+54.1\%). Revenues were up by $42.3 \%$ to 774 million euros. The cargo business generated operating income of 11 million euros versus a loss of 197 million euros a year earlier. Without the impact of the air space closure, it would have generated income of 14 million euros.

## Unit costs contained

For production measured in equivalent available seat kilometers (EASK) down by $4.9 \%$, unit costs per EASK rose by $9.2 \%$, but by only $1.3 \%$ on a constant fuel price and currency basis. The impact of the closure of European air space is estimated at 2.4 points. Operating costs rose $3.3 \%$, affected by higher fuel costs. Excluding fuel, they declined by $2.6 \%$. The group realized 131 million euros in savings from 'Challenge 12'. The objective of this savings plan for Full Year 2010-11 has been revised up from 510 to 540 million euros.

The main change in operating costs related to fuel, up $26.8 \%$, or 305 million euros, under the combined effect of a $4 \%$ decline in volumes, a negative currency effect of $3 \%$ and a rise in fuel prices after hedging of $28 \%$. The loss on pre-2009 fuel hedges amounted to 160 million euros. Labor costs amounted to 1,867 million euros, down 1.4\%.

The operating loss amounted to 132 million euros after a loss of 496 million euros a year earlier. The adjusted* operating loss stood at 64 million euros. Income from operating activities amounted to 878 million euros after a 1.03 billion euro capital gain on Amadeus.

Net financial charges rose from 56 million to 96 million euros, while other financial income and costs amounted to -113 million euros, of which 100 million euros relating to foreign exchange.

Net income, group share stood at 736 million euros after the proceeds from Amadeus (compared with a loss of 426 million euros at $30^{\text {th }}$ June 2009). Net loss, group share, restated ${ }^{* *}$ for non-recurrent and non-cash items linked to the fair value of hedging instruments stood at -252 million euros ( -431 million euros at $30^{\text {th }}$ June 2009).

Earnings per share stood at 2.50 euros and fully diluted earnings per share at 2.00 euros, against a loss and fully diluted loss of 1.45 euros at $30^{\text {th }}$ June 2009.

## Free cash flow of 285 million euros

Investments amounted to 639 million euros at $30^{\text {th }}$ June 2010 ( 649 million euros at $30^{\text {th }}$ June 2009). Aircraft disposals generated 161 million euros ( 507 million euros a year earlier). Operating cash flow amounted to 570 million euros, thanks notably to an improvement in working capital of 482 million euros. Free cash flow was 285 million euros including the proceeds from the Amadeus operation ( 193 million euros). The group's financial position remained solid, with 4.68 billion euros in cash as well as available credit facilities of 1.1 billion euros.

At $30^{\text {th }}$ June 2010, shareholders' funds stood at 6.21 billion euros, up 795 million euros compared with $31^{\text {st }}$ March 2010, on the back of the net profit, the market value of the holding in Amadeus and the change in the fair value of hedging instruments. Net debt stood at 6.06 billion euros ( 6.22 billion euros at $31^{\text {st }}$ March 2010). The gearing ratio** stood at 0.98 versus 1.15 at $31^{\text {st }}$ March 2010.

## Outlook for the full year

The First Quarter saw an acceleration in the recovery in activity levels, particularly in business travel and cargo. Forward bookings for the second quarter are solid, but uncertainty surrounding the economic environment and the fuel price leads us to remain prudent for the second half of the year.

Nevertheless, in view of the positive indications from the medium-haul transformation and the quicker than expected turnaround of the cargo business, our objective for Full Year 2010-11 is of operating break-even, excluding the impact of the air space closure in April.

[^0]The results presentation will be available on www.airfranceklm-finance.com on $28^{\text {th }}$ July 2010 from 9.00h CET.

## Practical information

- Conference call on $28^{\text {th }}$ July 2010 at $10.00 h$ CET To connect, dial +44 (0)20 71620125 (password: AKH)
- For the recording, dial +44 (0)20 70314064 (code: 861537)


## Contact

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## Sector information

Passenger business

|  | Quarter to $30^{\text {th }}$ June |  |  |
| :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | Change |
| Traffic (RPK millions) | 49,282 | 50,467 | (2.3)\% |
| Capacity (ASK millions) | 60,435 | 63,578 | (4.9)\% |
| Load factor | 81.5\% | 79.4\% | 2.2 pts |
| Total passenger revenues ( $€$ m) | 4,368 | 4,014 | 8.8\% |
| Revenues from scheduled passenger business ( $€ \mathrm{~m}$ ) | 4,164 | 3,815 | 9.1\% |
| Unit revenue per RPK ( $€$ cts) | 8.45 | 7.56 | 11.8\% |
| Unit revenue per RPK ex currency ( $€$ cts) | - | - | 10.1\% |
| Unit revenue per ASK (€ cts) | 6.89 | 6.00 | 14.8\% |
| Unit revenue per ASK ex currency ( $€$ cts) | - | - | 13.1\% |
| Unit cost per ASK (€ cts) | 7.04 | 6.46 | 8.9\% |
| Unit cost per ASK at constant currency and fuel price ( $€$ cts) | - | - | 1.1\% |
| Operating income (€m) | (142) | (338) | $n m$ |

## Cargo business

|  | Quarter to 30 ${ }^{\text {th }}$ June |  |  |
| :--- | :---: | :---: | :---: |
|  | 2010 | 2009 | Change |
| Traffic (RTK millions) | 2,812 | 2,741 | $2.6 \%$ |
| Capacity (ATK millions) | 4,041 | 4,338 | $(6.8) \%$ |
| Load factor | $69.6 \%$ | $63.2 \%$ | 6.4 pts |
| Total cargo business revenues ( $€$ m) | 774 | 544 | $42.3 \%$ |
| Revenues from the transportation of <br> cargo ( $€ \mathrm{~m})$ | 734 | 511 | $43.6 \%$ |
| Unit revenue per RTK (€ cts) | 26.09 | 18.64 | $39.9 \%$ |
| Unit revenue per RTK ex currency (€cts) | - | - | $35.9 \%$ |
| Unit revenue per ATK (€ cts) | 18.15 | 11.78 | $54.1 \%$ |
| Unit revenue per ATK ex currency (€cts) | - | - | $49.7 \%$ |
| Unit cost per ATK ( $€$ cts) | 17.62 | 16.05 | $9.8 \%$ |
| Unit cost per ATK on constant currency <br> and fuel price ( $€$ cts) | - | - | $0.9 \%$ |
| Operating income (€m) | 11 | $(197)$ | $n m$ |

## Maintenance activity

Maintenance revenues amounted to 244 millions euros in the First Quarter of 2010-11 (246 million euros a year earlier). Operating income was 20 million euros ( 30 million euros a year earlier). The business was also affected by the air space closure, notably engines.

## Other Activities

Revenues from other activities stood at 335 million euros ( 365 million euros at $30^{\text {th }}$ June 2009), down $8.2 \%$. Both leisure and catering were affected by the air space closure. Leisure saw revenues decline by $6 \%$ to 241 million euros and recorded an operating loss of 20 million euros (1 million euros a year earlier). Catering saw third party revenues drop by $13 \%$ to 81 million euros with an operating loss of 1 million euros versus a profit of 8 million euros at $30^{\text {th }}$ June 2009.

Air France-KLM fleet as of 30 June 2010

|  | AIRFRANCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Aircraft | AF | Brit Air | City Jet | Régional | VLM | Transavia | KLM | KLM Cityhop. | Transavia | Martinair | Owned | Finance lease | Operating lease | Total | In operation | Change/ $3 / 31 / 10$ |
| B747-400 | 13 |  |  |  |  |  | 22 |  |  |  | 17 | 6 | 12 | 35 | 32 | 1 |
| B777-300 | 30 |  |  |  |  |  | 4 |  |  |  | 17 | 6 | 11 | 34 | 34 |  |
| B777-200 | 25 |  |  |  |  |  | 15 |  |  |  | 15 | 8 | 17 | 40 | 40 |  |
| B767-300 |  |  |  |  |  |  |  |  |  | 4 |  |  | 4 | 4 | 4 |  |
| A380-800 | 3 |  |  |  |  |  |  |  |  |  | 2 |  | 1 | 3 | 3 | 1 |
| A340-300 | 18 |  |  |  |  |  |  |  |  |  | 11 | 2 | 5 | 18 | 18 |  |
| A330-200 | 15 |  |  |  |  |  | 10 |  |  |  | 3 | 8 | 14 | 25 | 25 |  |
| MD11 |  |  |  |  |  |  | 10 |  |  |  | 8 |  | 2 | 10 | 10 |  |
| Total long haul | 104 |  |  |  |  |  | 61 |  |  | 4 | 73 | 30 | 66 | 169 | 166 | 2 |
| B747-400 cargo | 7 |  |  |  |  |  | 4 |  |  | 4 | 4 | 3 | 8 | 15 | 9 |  |
| B747-200 cargo |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| B777- cargo | 2 |  |  |  |  |  |  |  |  |  |  | 2 |  | 2 | 2 |  |
| MD-11-CF |  |  |  |  |  |  |  |  |  | 4 | 3 |  | 1 | 4 | 4 |  |
| MD-11-F |  |  |  |  |  |  |  |  |  | 3 | 2 |  | 1 | 3 | 3 |  |
| Total freighter | 9 |  |  |  |  |  | 4 |  |  | 11 | 9 | 5 | 10 | 24 | 18 |  |
| B737 900 |  |  |  |  |  |  | 5 |  |  |  |  | 2 | 3 | 5 | 5 |  |
| B737-800 |  |  |  |  |  | 9 | 21 |  | 21 |  | 5 | 17 | 29 | 51 | 51 | 4 |
| B737-700 |  |  |  |  |  |  | 7 |  | 10 |  | 1 | 11 | 5 | 17 | 17 | 1 |
| B737-400 |  |  |  |  |  |  | 9 |  |  |  | 6 |  | 3 | 9 | 9 |  |
| B737-300 |  |  |  |  |  |  | 7 |  |  |  | 7 |  |  | 7 | 7 |  |
| A321 | 24 |  |  |  |  |  |  |  |  |  | 11 | 1 | 12 | 24 | 24 | 1 |
| A320 | 61 |  |  |  |  |  |  |  |  |  | 32 | 2 | 27 | 61 | 58 |  |
| A319 | 45 |  |  |  |  |  |  |  |  |  | 21 | 4 | 20 | 45 | 45 |  |
| A318 | 18 |  |  |  |  |  |  |  |  |  | 18 |  |  | 18 | 18 |  |
| Total medium haul | 148 |  |  |  |  | 9 | 49 |  | 31 |  | 101 | 37 | 99 | 237 | 234 | 6 |
| AVRO RJ 85 |  |  | 27 |  |  |  |  |  |  |  | 15 |  | 12 | 27 | 24 | 1 |
| Canadair Jet 900 |  | 2 |  |  |  |  |  |  |  |  |  |  | 2 | 2 | 2 |  |
| Canadair Jet 700 |  | 15 |  |  |  |  |  |  |  |  | 6 | 9 |  | 15 | 15 |  |
| Canadair Jet 100 |  | 15 |  |  |  |  |  |  |  |  | 9 | 4 | 2 | 15 | 15 | 1 |
| Embraer 190 |  |  |  | 10 |  |  |  | 15 |  |  | 4 | 11 | 10 | 25 | 25 | 2 |
| Embraer 170 |  |  |  | 10 |  |  |  |  |  |  | 9 | 1 |  | 10 | 10 | 3 |
| Embraer 145 |  |  |  | 28 |  |  |  |  |  |  | 8 | 14 | 6 | 28 | 28 |  |
| Embraer 135 |  |  |  | 8 |  |  |  |  |  |  | 4 | 3 | 1 | 8 | 7 | -1 |
| Embraer 120 |  |  |  | 3 |  |  |  |  |  |  | 3 |  |  | 3 |  |  |
| Fokker 100 |  | 10 |  | 4 |  |  |  | 5 |  |  | 8 |  | 11 | 19 | 19 | -4 |
| Fokker 70 |  |  |  |  |  |  |  | 26 |  |  | 23 | 3 |  | 26 | 26 |  |
| Fokker 50 |  |  |  |  | 15 |  |  | 4 |  |  | 17 |  | 2 | 19 | 15 |  |
| Total Regional |  | 42 | 27 | 63 | 15 |  |  | 50 |  |  | 106 | 45 | 46 | 197 | 186 | 2 |


| Aircraft | AF | $\begin{aligned} & \text { Brit } \\ & \text { Air } \end{aligned}$ | $\begin{aligned} & \text { City } \\ & \text { J } \end{aligned}$ | Régional | VLM | Transavia | KLM | $\begin{gathered} \text { KLM } \\ \text { Cityhop. } \end{gathered}$ | Transavia | Martinair | Owned | Finance lease | Operating lease | Total | $\begin{gathered} \text { In } \\ \text { operation } \end{gathered}$ | Change/ 3/31/10 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TOTAL | 261 | 42 | 27 | 63 | 15 | 9 | 114 | 50 | 31 | 15 | 289 | 117 | 221 | 627 | 604 | 10 |

## Income statement as of $30^{\text {th }}$ June 2010

| In euro millions | First Quarter (April to June) |  |  |
| :---: | :---: | :---: | :---: |
|  | 2010-11 | 2009-10 | Variation |
| SALES | 5,721 | 5,169 | 10.7\% |
| Other revenues | - | 1 | nm |
| EXTERNAL EXPENSES | -3,609 | -3,332 | 8.3\% |
| Aircraft fuel | -1,441 | -1,136 | 26.8\% |
| Chartering costs | -118 | -125 | -5.6\% |
| Aircraft operating lease costs | -201 | -182 | 10.4\% |
| Landing fees and en route charges | -426 | -450 | -5.3\% |
| Catering | -135 | -147 | -8.2\% |
| Handling charges and other operating costs | -322 | -331 | -2.7\% |
| Aircraft maintenance costs | -285 | -266 | 7.1\% |
| Commercial and distribution costs | -239 | -231 | 3.5\% |
| Other external expenses | -442 | -464 | -4.7\% |
|  |  |  |  |
| Salaries and related costs | -1,867 | -1,893 | -1.4\% |
| Taxes other than income taxes | -45 | -63 | -28.6\% |
| Amortization and depreciation | -399 | -423 | -5.7\% |
| Provisions | -16 | -3 | nm |
| Other income and expenses | 83 | 48 | 72.9\% |
| INCOME FROM CURRENT OPERATIONS | -132 | -496 | 73.4\% |
| Sales of aircraft equipment | 11 | 1 | nm |
| Sales of subsidiaries | - | - | nm |
| Other non-current income and expenses | 999 | -1 | nm |
| INCOME FROM OPERATING ACTIVITIES | 878 | -496 | nm |
| Income from cash and cash equivalents | 23 | 31 | -25.8\% |
| Cost of financial debt | -119 | -87 | 36.8\% |
| Net cost of financial debt | -96 | -56 | 71.4\% |
| Foreign exchange gains (losses), net | -100 | 43 | nm |
| Change in fair value of financial assets and liabilities | -18 | -98 | nm |
| Other financial income and expenses | 5 | -5 | nm |
| INCOME BEFORE TAX | 669 | -612 | nm |
| Income taxes | 93 | 195 | -52.3\% |
| NET INCOME OF CONSOLIDATED COMPANIES | 762 | -417 | nm |
| Share of profits (losses) of associates | -31 | -10 | nm |
| INCOME FROM CONTINUING OPERATIONS | 731 | -427 | nm |
| Net income from discontinued operations | - | - |  |
| NET INCOME FOR THE PERIOD | 731 | -427 | nm |
| Minority interest | 5 | 1 | nm |
| NET INCOME FOR THE PERIOD - GROUP | 736 | -426 | nm |

## Consolidated balance sheet

| Assets In euro millions | June 30, 2010 | March 31, 2010 |
| :---: | :---: | :---: |
| Goodwill | 403 | 401 |
| Intangible assets | 628 | 612 |
| Flight equipment | 11,375 | 11,349 |
| Other property, plant and equipment | 2,214 | 2,252 |
| Investments in equity associates | 424 | 446 |
| Pension assets | 2,806 | 2,733 |
| Other financial assets (including € 622 million of deposits related to financial leases as of June 30, 2010 and $€ 630$ million as of March 31, 2010) | 1,717 | 840 |
| Deferred tax assets | 1,030 | 942 |
| Other non-current assets | 230 | 180 |
| Total non-current assets | 20,827 | 19,755 |
| Assets held for sale | 66 | 93 |
| Other short-term financial assets (including $€ 563$ million of deposits related to financial leases and investments between 3 months and 1 year as of June 30, 2010, $€ 482$ million as of March 31, 2010) | 603 | 517 |
| Inventories | 554 | 537 |
| Trade accounts receivable | 2,404 | 2,142 |
| Income tax receivables | 1 | 1 |
| Other current assets | 1,005 | 979 |
| Cash and cash equivalents | 4,092 | 3,751 |
| Total current assets | 8,725 | 8,020 |
| Total assets | 29,552 | 27,775 |


| Liabilities and equity In euro millions | June 30, 2010 | March 31, 2010 |
| :---: | :---: | :---: |
| Issued capital | 2,552 | 2,552 |
| Additional paid-in capital | 719 | 719 |
| Treasury shares | (106) | (106) |
| Reserves and retained earnings | 2,998 | 2,198 |
| Equity attributable to equity holders of Air France-KLM | 6,163 | 5,363 |
| Minority interests | 50 | 55 |
| Total Equity | 6,213 | 5,418 |
| Provisions and retirement benefits | 1,480 | 1,432 |
| Long-term debt | 9,683 | 9,222 |
| Deferred tax | 373 | 418 |
| Other non-current liabilities | 698 | 818 |
| Total non-current liabilities | 12,234 | 11,890 |
| Liability related to assets held for sale | 6 | 10 |
| Provisions | 692 | 696 |
| Current portion of long-term debt | 1,644 | 1,825 |
| Trade accounts payable | 2,254 | 2,032 |
| Deferred revenue on ticket sales | 2,825 | 2,340 |
| Frequent flyer programs | 825 | 840 |
| Current tax liabilities | 9 | 11 |
| Other current liabilities | 2,747 | 2,597 |
| Bank overdrafts | 103 | 116 |
| Total current liabilities | 11,105 | 10,467 |
| Total liabilities | 23,339 | 22,357 |
| Total liabilities and equity | 29,552 | 27,775 |

## Consolidated statement of cash flows

| Period from April 1 to June 30, In euro millions | 2010 | 2009 |
| :---: | :---: | :---: |
| Net income for the period - Group | 736 | (426) |
| Minority interests | (5) | (1) |
| Amortization, depreciation and operating provisions | 415 | 426 |
| Financial provisions | (4) | 5 |
| Gain on disposals of tangible and intangible assets | (11) | (1) |
| Gain on WAM (ex Amadeus) operation | $(1,030)$ |  |
| Derivatives - non monetary result | (5) | (5) |
| Unrealized foreign exchange gains and losses, net | 113 | (47) |
| Share of (profits) losses of associates | 31 | 10 |
| Deferred taxes | (100) | (194) |
| Other non-monetary items | (52) | (38) |
| Subtotal | 88 | (271) |
| (Increase) / decrease in inventories | (16) | (18) |
| (Increase) / decrease in trade receivables | (226) | (112) |
| Increase / (decrease) in trade payables | 190 | 55 |
| Change in other receivables and payables | 534 | (27) |
| Net cash flow from operating activities | 570 | (373) |
| Acquisitions of subsidiaries and investments in associates, net of cash acquired | (3) | (9) |
| Purchase of property, plant and equipment and intangible assets | (636) | (640) |
| Proceeds on WAM (ex Amadeus) transaction | 193 |  |
| Proceeds on disposal of property, plant and equipment and intangible assets | 161 | 507 |
| Dividends received | - | 1 |
| Decrease (increase) in investments, net between 3 months and 1 year | (30) | 192 |
| Net cash used in investing activities | (315) | 51 |
| Issuance of long-term debt | 245 | 995 |
| Repayments on long-term debt | (93) | (51) |
| Payment of debt resulting from finance lease liabilities | (77) | (145) |
| New loans | (17) | (19) |
| Repayments on loans | 28 | 36 |
| Net cash flow from financing activities | 86 | 816 |
| Effect of exchange rate on cash and cash equivalents and bank overdrafts | 13 | (1) |
| Change in cash and cash equivalents and bank overdrafts | 354 | 493 |
| Cash and cash equivalents and bank overdrafts at beginning of period | 3,635 | 3,466 |
| Cash and cash equivalents and bank overdrafts at end of period | 3,989 | 3,959 |


[^0]:    * Adjusted for the portion of financial costs in operating leases (34\%)
    ** Definition in the 2009-10 'Reference Document', p 127 and 128. Reconciliation tables in the results presentation

